high five Rural High Five Seat Belt Program

Lifesavers Conference on Roadway Safety
Long Beach, CA| March 9, 2025



From Iowa to Kentucky!

- lowa in 2014
- 5 rural counties
- > 3 Es
 - Education
 - Enforcement
 - Engineering
- Make funds available for a yearlong implementation.

- County Sheriffs work together with State Police
- Positive feedback in lowa
- Small decrease in overall crashes
- Slight percentage point decrease in unrestrained fatalities



Rural High 5





Systemic and Behavioral approach

- Rural Traffic Safety Advisory Board
- Seat Belt Enforcement
- Media Events/High School Contacts
- Road Safety Assessments
- Networking

Funding available

- \$10k for Sheriff
- \$50k for State
- 12-month

Enforcement

Education

Engineering



Rural Traffic Safety Advisory Board

- ➤ Lifeblood of the program
 - > State level
 - Use available data and influence to recruit counties to participate
 - > Help organize safety assessments
 - Develop program materials
 - > Available to assist in acquiring support of other traffic safety partners

The RTSAB represented the following agencies/entities:

- Law Enforcement (State Patrol, Law Enforcement Liaisons)
- Kentucky Transportation Cabinet and Office of Highway Safety
- Federal Highway Administration
- University of Kentucky



Program at a Glance

- STEP 1: Establish RTSAB
 - Select counties for participation
 - Determine local stakeholders
 - Query data to present locally
 - > Establish program expectations
 - Develop program materials
- STEP 2: RTSAB meets with "High 5" Counties
 - > Set program expectations
 - Plan for Roadway Assessment
 - County-level and multidisciplinary planning
 - Any training necessary for observations

- STEP 3: Program Implementation
 - > 12-month program period
 - Meet monthly expectations
 - Enforcement
 - > Education and outreach
 - Roadway Assessments
 - Seat Belt Observations



Kentucky High Five Timeline

																			_	
		Rural High Five Seat Belt Demonstration Timeline																		
		2022								2023										
		April	May	June	July	August	Sept	Oct	Nov	Dec	Jan	Feb	March	April	May	June	July	August	Sept	October
	Week	1 2 3 4	1 2 3 4	1 2 3 4	1 2 3 4	1 2 3 4 5	1 2 3 4	1 2 3 4	1 2 3 4 5	1 2 3 4	1 2 3 4	1 2 3 4	1 2 3 4 5	1 2 3 4	1 2 3 4 5	1 2 3 4	1 2 3 4	1 2 3 4 5	1 2 3 4	1 2 3 4 5
Establish Hi5 Board																				
Data Query																				
Select Hi5 Counties																				
Develop/Print Materials							1													
Meeting w/ Hi5 Counties*			_																	
Implementation Period								1////					IMPLEME	NTATION	ERIOD					
Road Safety Assessments																				
Conducted & Implemented																				



Timeline - First Half

								Rura	al High Fi	ve Seat		
			2022									
		April	May	June	July	August	Sept	Oct	Nov	Dec		
	Week	1 2 3 4	1 2 3 4	1 2 3 4	1 2 3 4	1 2 3 4 5	1 2 3 4	1 2 3 4	1 2 3 4 5	1 2 3 4		
Establish Hi5 Board												
Data Query												
Select Hi5 Counties												
Develop/Print Materials												
Meeting w/ Hi5 Counties												
Implementation Period												
Road Safety Assessments												
Conducted & Implemented												





High Five: Education

CSOs and KSP were encouraged to collaborate to plan Hi5 publicity & outreach events/activities.



Program requirements:

- Participate in Kickoff Event
- Two social media posts per month
- Present Hi5 at each High School in the county
- Distribute Hi5 info cards at roadside stops
- Hang Hi5 posters in public spaces
- Conduct four (4) other outreach events



A: A data-driven, multi-agency effort to increase seat belt use and reduce serious injury and fatal crashes on rural roads in Kentucky through the use of education, engineering and enforcement

Q: Where in Kentucky will the program be focused?

A: In five rural counties that KYTC crash data show have high fatal and severe injury rates

O: Don't most crashes occur on major roadways?

A: In 2021, 65% of fatalities in Kentucky occurred on rural roads and 81% of Kentucky roads are rural.

Q: What are the main causes of rural traffic crashes?

A: Most rural road crashes involve only one vehicle. Contributing factors include loss of control, lane departure, excessive speed, failure to yield, and impaired driving.

Q: What will be done to reduce crashes & save lives?

A: Through enforcement, media and community out reach efforts, participating local agencies in selected counties will educate drivers on the benefits of complying with traffic laws, especially Kentucky's primary seat belt law.

Q: Why is increasing seat belt usage so important:

A: Proper and regular seat belt use is the single most effective way to reduce deaths and injuries. Eighty-two percent of vehicle occupants ejected during a crash are killed.

Q: Can more be done to make rural roads safer?

A: Yes, The High Five project includes local and state engineers and traffic safety professionals working together to identify road hazards and make upgrades wherever possible.

- The chances of surviving a traffic crash are 45% high er when properly restrained in a seat belt.
- crashes, 52% of rural passenger vehicle occupants
- Airbags are designed to work with seat belts. To help yourself in an accident, make sure you're buckled up.
- While Kentucky's statewide seat belt usage is 89.8% over 100,000 drivers plus 20,000 passengers are still unbelted on Kentucky roadways every day

Kentucky has a higher fatality rate than the



rays have fatal crashes at a high



The High Five Program is sponsored by the Kentucky Office of Highwa



transportation.ky.gov

kentuckystatepolice.org



High Five: Enforcement

Each High Five CSO could determine the tactical approach to conduct enforcement and special projects and were asked to collaborate with KSP to coordinate efforts.

Program requirements:

- Conduct at least two (2) multi-jurisdictional enforcement projects per month
- Issue seat belt citations and/or warnings to violators depending on local policy and officer discretion
- Participating law enforcement should hand out informational cards during traffic stops and at any other appropriate times while discussing the disproportionate number of unbelted fatalities on rural roads.



High Five: Engineering

- Conduct a Road Safety Assessment
- Identify low-cost and no-cost engineering solutions for problem road segments in each High Five county.
 - Common examples include upgraded signage, chevrons, rumble strips, brush removal, and drainage culverts.
- RTSAB to identify possible funding sources to implement the solutions and provide that information to High Five Counties.
- Funds from this project could not be used to complete improvements identified in the audits.
- Work together to build bridges



Grant Funding

\$100,000

- > \$50,000 to State Patrol
- > \$10,000 to each of the five counties

Grant funds can be used for:

- OT Enforcement
- OT Education and Outreach
- Observational Seat Belt Surveys
- Development and production of materials
- NOT paid media





Kentucky's Rural "High Five" Seat Belt Program

Law Enforcements Role







JUSTICE AND PUBLIC SAFETY CABINET

Highway Safety:

- Mission Driven
- Critical element of Kentucky State
 Police Training
 from day one
- Commitment to the public we serve

Mission Driven Success:

amb01 Code of Ethics-Agency Vision Mission and Goals

AGENCY VISION

164% ∨ ⊝ ⊕ ∰ ∷

The Kentucky State Police strives to maintain the highest standards of excellence utilizing training, experience, and technology to advance public safety for citizens and remain a premier leader in law enforcement.

AGENCY MISSION

The Kentucky State Police promotes public safety with honor, courage, and commitment utilizing partnerships to:

- Prevent, reduce, and deter crime and the fear of crime;
- Enhance highway safety through education and enforcement;
- · Protect and safeguard individual rights; and
- Provide leadership, training, technical, and operational support to the criminal justice community.

CORE VALUES

- A. Honor
- B. Courage
- c. Commitment



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2025 KSP Enforcement



_	_		_												OLICE
Su	Мо	Tu	We	Th	Fr	Sa	JAN	Su	Мо	Tu	We	Th	Fr	Sa	JUL
			1	2	3	4	Drive Sober or Get Pulled Over			1	2	3	4	5	Operation CARE
5	6	7	8	9	10	11	(cont.) Dec 13, 2024 - Jan 1, 2025	6	7	8	9	10	11	12	Jul 3 - 6 (Fourth of July - DUI)
12	13	14	15	16	17	18		13	14	15	16	17	18	19	6 State Trooper Project
19	20	21	22	23	24	25	Operation CARE	20	21	22	23	24	25	26	Jul 20 - 26 (Move Over)
26	27	28	29	30	31		(cont.) Dec 20, 2024 - Jan 1, 2025	27	28	29	30	31			NHTSA Speed Prevention
															Jul 8 - 31
Su	Мо	Tu	We	Th	Fr	Sa	FEB	Su	Мо	Tu	We	Th	Fr	Sa	AUG
						1	Operation CARE						1	2	Drive Sober or Get Pulled Over
2	3	4	5	6	7	8	Feb 9 (Super Bowl Sunday - DUI)	3	4	5	6	7	8	9	Aug 13 - Sep 1
9	10	11	12	13	14	15		10	11	12	13	14	15	16	
16	17	18	19	20	21	22	6 State Trooper Project	17	18	19	20	21	22	23	
23	24	25	26	27	28		Feb 14 - 16 (I-75- Speed, Belt & DUI)	24	25	26	27	28	29	30	Operation CARE
								31							Aug 29 - Sep 1 (Labor Day - DUI)
Su	Мо	Tu	We	Th	Fr	Sa	MAR	Su	Мо	Tu	We	Th	Fr	Sa	SEP
						1	Operation CARE		1	2	3	4	5	6	Drive Sober or Get Pulled Over
2	3	4	5	6	7	8	Mar 8 - 17 (St. Patrick's Day- DUI)	7	8	9	10	11	12	13	(cont.) Aug 13 - Sep 1
9	10	11	12	13	14	15		14	15	16	17	18	19	20	Operation CARE
16	17	18	19	20	21	22	6 State Trooper Project	21	22	23	24	25	26	27	(cont.) Aug 29 - Sep 1 (Labor Day - DUI)
23	24	25	26	27	28	29	Mar 6 - 8	28	29	30					6 State Trooper Project
30	31						(Criminal Patrol/Drug Interdiction)								Sep 11 - 14 (Criminal Patrol/Felons & Firearms
Su	Мо	Tu	We	Th	Fr	Sa	APR	Su	Мо	Tu	We	Th	Fr	Sa	OCT
		1	2	3	4	5	Operation CARE				1	2	3	4	Operation CRASH REDUCTION
6	7	8	9	10	11	12	Apr 7 - 14 (Distracted Driving)	5	6	7	8	9	10	11	(NHTSA)
13	14	15	16	17	18	19	Apr 20 (Drug Impaired Driving)	12	13	14	15	16	17	18	Oct 10 - 13 (Columbus Day - Seatbelt)
20	21	22	23	24	25	26	6 State Trooper Project	19	20	21	22	23	24	25	
27	28	29	30				Apr 7 - 14 (Distracted Driving)	26	27	28	29	30	31		6 State Trooper Project
							NHTSA Apr 7 - 14 (Distracted Driving)								Oct 10 - 12 (I-70, Speed, Belt, & DUI)
Su	Мо	Tu	We	Th	Fr	Sa	MAY	Su	Мо	Tu	We	Th	Fr	Sa	NOV
				1	2	3	Operation CARE							1	Operation CARE
4	5	6	7	8	9	10	May 5 (DUI) & May 12-26 (Seatbelt)	2	3	4	5	6	7	8	Nov 26 - Nov 30 (Thanksgiving - DUI)
11	12	13	14	15	16	17	6 State Trooper Project	9	10	11	12	13	14	15	
18	19	20	21	22	23	24	May 19 - 26 (Seatbelt)	16	17	18	19	20	21	22	
25	26	27	28	29	30	31	CIOT	23	24	25	26	27	28	29	
							May 19 - Jun 1	30							
Su	Мо	Tu	We	Th	Fr	Sa	JUN	Su	Мо	Tu	We	Th	Fr	Sa	DEC
1	2	3	4	5	6	7	Click It or Ticket		1	2	3	4	5	6	Drive Sober or Get Pulled Over
8	9	10	11	12	13	14	(cont.) May 19 - Jun 1	7	8	9	10	11	12	13	Dec 10 - Jan 1, 2026 (DUI)
15	16	17	18	19	20	21		14	15	16	17	18	19	20	Operation CARE
22	4	-24	25	26	27	28		21	22	23	24	25	26	27	Dec 19 - Jan 1, 2026 (DUI)
التار								28	29	30	31				
<u></u>	L	77	_												

- > Enforcement Calendar
- □ Pre-Planned Statewide Enforcement (with education)
- "High Five"
- ☐ Targeted Education (with enforcement)



KENTUCKY

JUSTICE AND PUBLIC SAFETY CABINET



"High Five" KSP Posts:

- □ Post 1 Lyon Co.
- □ Post 6 Grant Co.
- □ Post 9 Pike Co.
- □ Post 13 Perry Co.
- □ Post 15 Taylor Co.







TEAM CENTUCKY.

JUSTICE AND PUBLIC SAFETY CABINET

So, Does Education!!!"High Five" - Works







KENTUCKY.

JUSTICE AND PUBLIC SAFETY CABINET





safety project

- use of education, engineering and enforcement
- rural munties that RYTC mash data show

- sparture, excessive speed, failure to yield, and
- Through enforcement, media and community out each efforts, participating local agencies in seleemplying with traffic laws, especially Kentucky's rimary seat belt law.
- Proper and regular seat belt use is the single
- Yes. The High Five project includes local and state on inverse and traffic safety professions working together to identify road hazards an maker upgrades wherever possible.





- In the LS, based on known restraint use to fatul
- killed in 2020 were unrestrained
- vourself in an accident, make ours you're builded up while semanto's suspende year belt a supplie 89,890 over 100 003 erbars ohis 30 000 russions

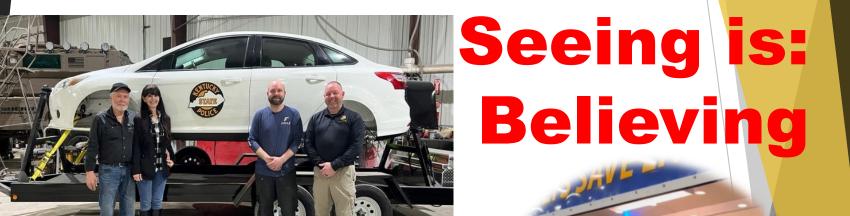
















JUSTICE AND PUBLIC SAFETY CABINET

Increasing Belt Use Through Partnerships

■ State, County, and Local Police Departments

■ KOHS and National Highway Traffic Safety Administration

■ Local Schools, Businesses, and events



JUSTICE AND

PUBLIC SAFETY CABINET











"High Five" Post Commanders & PAOs

□ Post 1 – Lyon Co.

□ Post 6 - Grant Co.

□ Post 9 - Pike Co.

□ Post 13 – Perry Co.

□ Post 15 – Taylor Co.















"High Five" Snap-Shot:

Post 9 - Pike Co.

09/27/2024-<u>Trooper</u> Michael Coleman <u>patrolled</u> US 119 and KY 1056 distributing flyers instead of issuing citations.

10/01/2024- Trooper Michael Coleman patrolled the same area, issuing four seatbelt citations and handing out 6 flyers.

10/29/2024-<u>Trooper</u> Matthew Cornett and <u>Deputy</u> Kevin Belcher conducted a <u>safety</u> <u>checkpoint</u> on Meta Highway distributing 10 flyers. Later that day, they joined Trooper Coleman for another checkpoint on KY 319, where 25 flyers were handed out.

01/24/2025-<u>Trooper</u> Michael Coleman and <u>Deputy</u> Kevin Belcher <u>escorted</u> <u>supervisors and engineers from the Transportation Cabinet</u> through high traffic areas in Pike County, as they worked on problem-solving in high-crash zones.

02/04/2025-<u>Trooper</u> Brennan Eckhart and <u>Deputy</u> Kevin Belcher attended a <u>Belfry</u> <u>Highschool basketball game</u>, distributing flyers to attendees.

02/08/2025-Trooper Coleman set up an <u>informational booth at the Appalachian</u>

Wireless Arena during the Boat and RV Show, handing out approximately 45

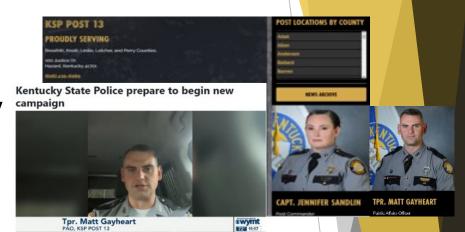






Post 13 – Perry County "High Five"







Questions?

Thank You

Buckle-Up & Stay Safe!!!

Major Eric J. Walker

East Division Director - Operations
Kentucky State Police Headquarters
919 Versailles Road, Frankfort, KY 40601
Office: (502) 782-1800 | Cell: (502) 330-7834
[eric.walker@ky.gov]





High Five Program RSA Issues List

- Speed (Design speed; speed limit; sight distance; overtaking)
- Road alignment and cross section
- Intersections
- Roadside Issues (Clear zones and crash barriers)
- Bridges and culverts
- Pavement (Defects; skid resistance; flooding)





High Five Program RSA Issues List (Cont.)

- Lighting and Glare
- Signs
- Traffic Signals
- Marking and delineation
- Roadway Users





High Five Program RSA Team Members

- Highway Safety Improvement Program (HSIP)
- Engineers / Representation from District Office
- Highway Safety Office
- Local Law Enforcement
- Crash Reconstructionist





High Five RSA Experience From Lyon County Sheriff

https://transportation.ky.gov/HighwaySafety/Videos/Ly onCountyHigh5.mp4



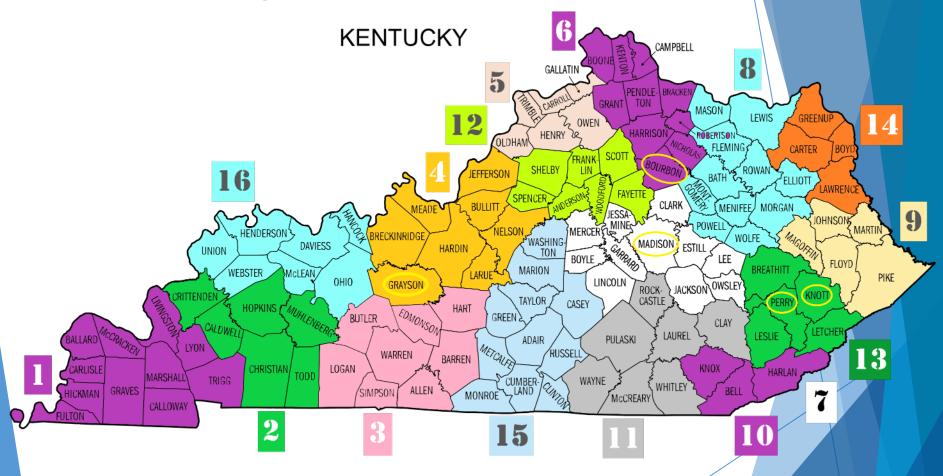
High Five Activity - Requirements

- All County Sheriffs Offices conducted some enforcement.
- KSP conducted enforcement in each county – both saturation patrols and Checkpoints were used.
- All counties conducted Kickoffs and 4 other Publicity & Outreach Events.

- Road Safety Assessments were completed in each county – planned to improve process for future.
- Some counties posted some social media.
- All Law Enforcement handed out educational cards.



Initial High Five Counties





Initial High Five County Stats

Bourbon - Sheriff Asbury

- Bourbon ranks 10th for fatal and serious injury rate miles travelled.
- ▶ Bourbon has the 9th highest rate of unbelted fatalities.
- Despite being ranked 57/120 for population (middle of the pack), Bourbon County ranks 31st (top 25%) in total fatalities.

Grayson - Sheriff Chaffins

- Grayson ranks 21st in total fatalities.
- Grayson ranks 32nd for total serious injuries.
- ► Grayson ranks 33rd in Speed-related collisions and 35th in impaired driving collisions.

Knott - Sheriff Richardson

- Knott ranks 13th in percentage of fatalities that were unbelted.
- Knott ranks a respectably low 81st in total fatalities.
- Knott ranks an even lower 96th for total serious injuries.

Madison - Sheriff Coyle

- Madison ranks 11th for total serious injuries.
- Madison ranks 16th for total fatalities.
- Madison ranks 9th in total collisions and 7th for impaired driving collisions.

Perry - Sheriff Engle

- Perry County ranks 1st for the highest percentage of traffic fatalities that were unbelted.
- Perry County ranks 14th for total fatalities and 24th for total serious injuries.
- Perry County ranks 18th for the rate of fatal and serious injuries per vehicles miles travelled.



High Five Activity - Experience

- Flood Recovery events were used for safety messages
- Elementary School Bike Giveaways
- Local Events Honeyfest, Art Walk, County Fair, High School Football Game

- All Law Enforcement expressed positivity – especially regarding ticketing discretion
- Roadway Assessment process to be improved
- Reported increase in communication between Deputies and Troopers



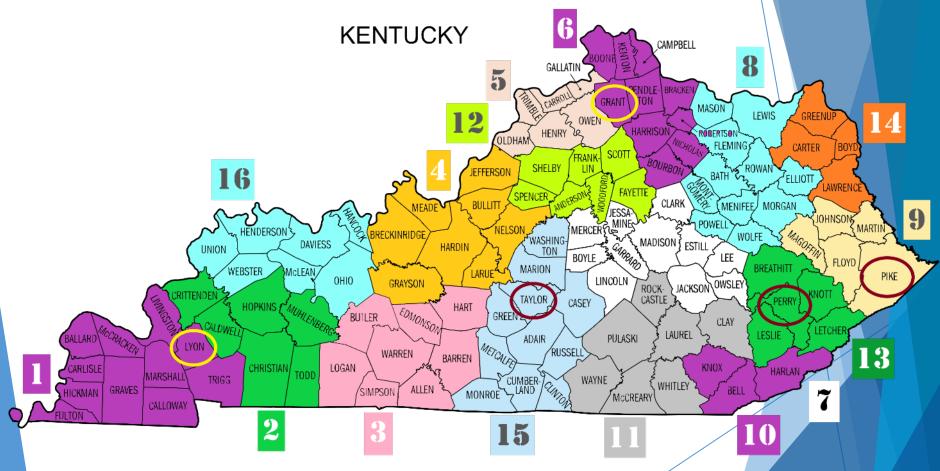
Round 2 of High Five Program

- Perry Sheriff Engle
 - ▶ Perry County ranks 39th in population.
 - Perry County ranks 19th in total fatalities.
 - Perry County ranks 46th in total collisions.
- Lyon Sheriff White
 - ▶ Lyon ranks 102nd in population.
 - Lyon ranks 46th in speed involved collisions and 69th for total collisions.
 - Lyon ranks 72nd in fatalities.
- Grant Sheriff Maines
 - ► Grant ranks 45th in population.
 - Grant ranks 18th for unbelted percentage of fatalities.
 - Grant ranks 30th in total fatalities and 34th for total collisions.

- ▶ Pike Sheriff Scott
 - ▶ Pike ranks 17th in population.
 - ▶ Pike ranks 4th for total fatalities.
 - Pike ranks 13th in impaired driving collisions and 15th in unbelted percentage of fatalities.
- Taylor Sheriff Benningfield
 - ► Taylor County ranks 42nd for population.
 - Taylor County ranks 9th for unbelted percentage of fatalities.
 - Taylor County ranks 37th for total collisions.



High Five Round 2





Choosing Initial *High Five*Counties

- FFY2023
 - NHTSA and PRG looked for states
 - Large portion of rural roads
 - Room for improvement in OP
 - Kentucky

- In each state:
 - ➤ 5 Rural Counties (+ 1 control)
 - OP challenges (if possible)
- Kentucky
 - Built dashboard (HSP modified)
 - Candidates across 4 LEL regions



Choosing Initial *High Five*Pilot States - Kentucky

- 26th in Length of Public Road System
- 81% of length of Public Road System is Rural
- Traffic Volume in Kentucky is approximately 127M/day
 - ▶ 54% on Rural Roads
- Traffic Collisions around 130k/year
 - ▶ 52% on Rural Roads



Choosing Initial High Five Counties - Dashboard



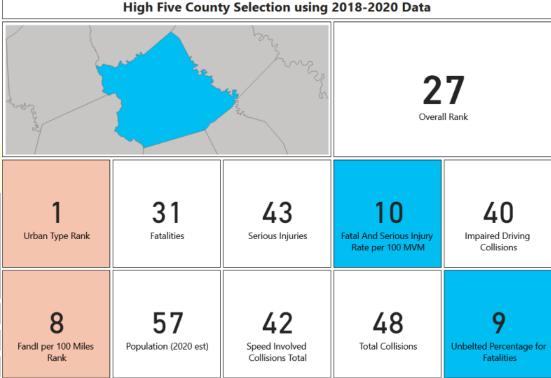
This dashboard ranks the counties in Kentucky 1 to 120 in several categories related to highway safety. When the county is in the top 40, it has a potential safety need in that area and will be highlighted.

Instructions:

Use the drop down to pick your

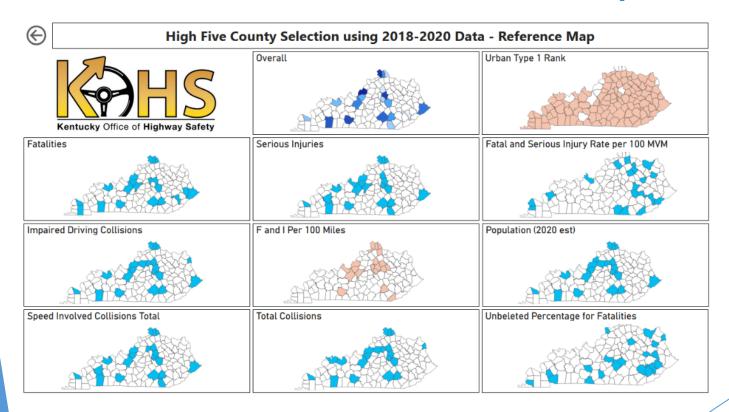
If the box on the right is this color, it has a need.

Pick Your County BOURBON BOURBON **Pick Your County** Reference Map Reference Data





Choosing Initial *High Five*Counties - Dashboard - Map



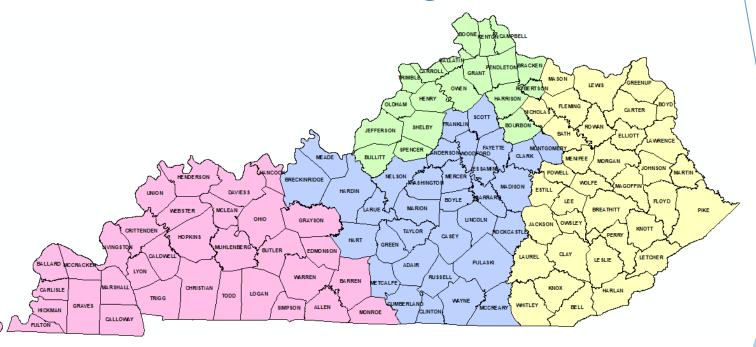


Choosing Initial *High Five*Counties - Dashboard - Data

€ Katalaky Office of Region	S way dishety			High Five	Count	y Selecti	on using 2	2018-2	020 Data	- Refer	ence Data
County	Overall Rank	Fatalities	Serious Injuries	Fatal And Serious Injury Rate per 100 MVM	Impaired Driving Collisions	Fandl per 100 Miles Rank	Urban Type Rank	Population (2020 est)	Speed Involved Collisions Total	Total Collisions	Unbelted Percentage for Fatalities
ADAIR	99	93	83	102	80	112	1	60	95	75	61
ALLEN	45	43	64	28	63	73	1	53	67	54	10
ANDERSON	65	81	73	86	45	48	1	50	73	53	24
BALLARD	75	81	75	11	101	67	1	109	104	104	22
BARREN	20	23	24	90	26	61	1	25	27	21	46
BATH	83	102	69	59	91	65	1	87	63	85	36
BELL	40	59	23	16	52	19	1	44	54	50	69
BOURBON	27	31	43	10	40	8	1	57	42	48	9
BOYLE	67	93	64	96	40	39	1	35	31	34	74
BRACKEN	100	111	91	31	85	78	1	107	65	97	84
BREATHITT	71	50	83	23	70	84	1	86	86	86	30
BRECKINRIDGE	61	73	50	21	64	96	1	55	69	73	33

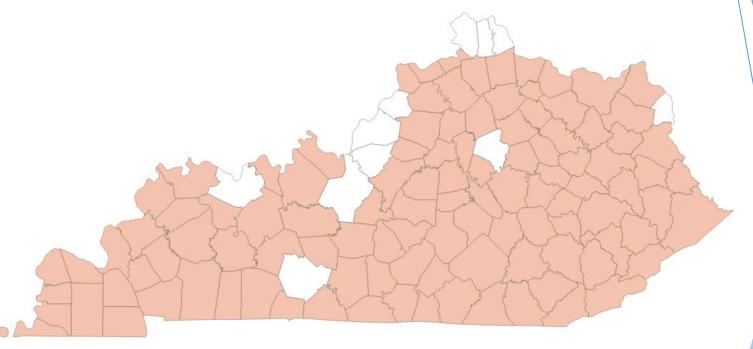


Choosing Initial *High Five* Counties - LEL Regions



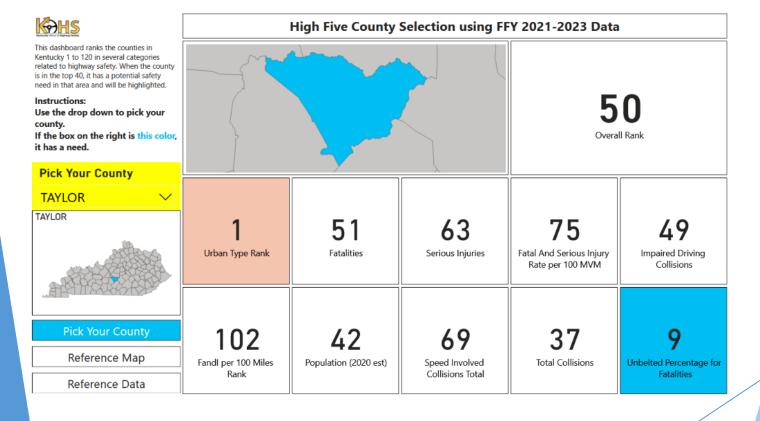


Choosing Initial *High Five* Counties - Rural Counties





Choosing Year 2 *High Five* Counties - Dashboard

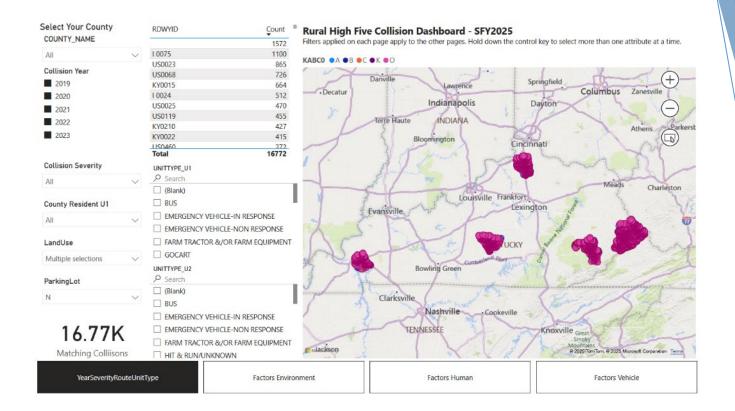




High Five - RSA tool

- Road Safety Assessment
 - Review locations
 - Find low-cost improvements

- Provide Tool
 - Let each county review their data



High Five - Grantee Tool Dashboard - Intro

Choose Their County - Dive Into Their Collision Data



High Five - Grantee Tool Dashboard - First Filters

- County
- Calendar Year(s)
- Collision Severity
 - KABCO
- County Resident for Unit1
- Land User
- Parking Lot
- Updating Total



1373
Matching Colliisons



High Five - Grantee Tool Dashboard - Second Filters

- Roadway ID
 - Count of Collisions
- Unit Type for U1
 - searchable
- Unit Type for U2
 - Multiple Selections

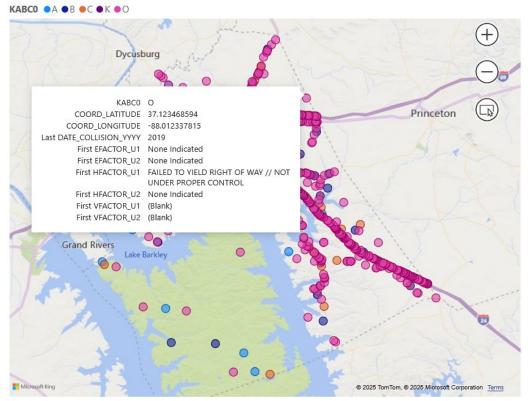
RDWYID	Count	I
1 0024	512	
US0062	239	
KY0093	110	
I 0069	74	
1100044	65	
US0641	58	
KY0293 KY0295	40 22	
KY0730	20	
KY0818	20	
KV0274	17	
Total	1373	
UNITTYPE_U1		
∠ Search		_
(Blank)		ı
☐ EMERGENCY VEHICLE-IN RE	SPONSE	
☐ EMERGENCY VEHICLE-NON	RESPONSE	
☐ FARM TRACTOR &/OR FARM	I EQUIPMENT	
☐ HIT & RUN/UNKNOWN		
☐ LT TRUCK(VAN/SPORTS UTIL	.ITY/PICKUP)	
UNITTYPE_U2		
∠ Search		_
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☐ EMERGENCY VEHICLE-IN RE	SPONSE	
☐ EMERGENCY VEHICLE-NON	RESPONSE	
☐ FARM TRACTOR &/OR FARM	I EQUIPMENT	
☐ LT TRUCK(VAN/SPORTS UTIL	.ITY/PICKUP)	
☐ MOTOR HOME/RECREATION	IAL VEHICLE	



High Five - Grantee Tool Dashboard - Map

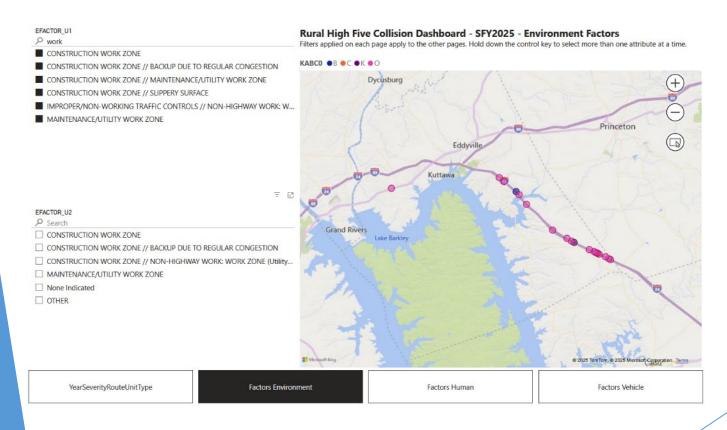
Rural High Five Collision Dashboard - SFY2025

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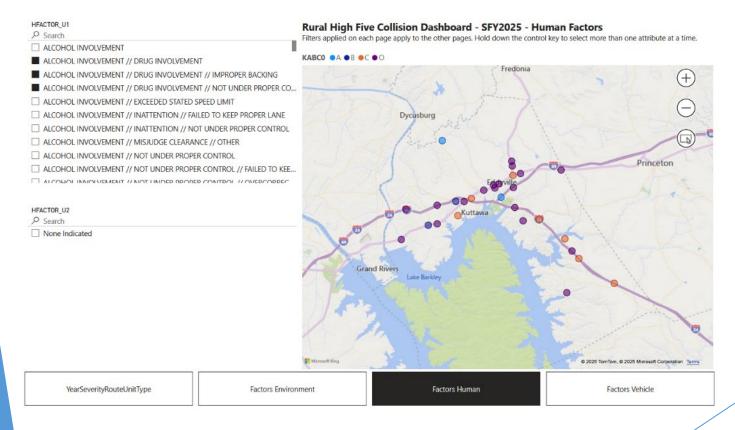


High Five - Grantee Tool Dashboard - Environment



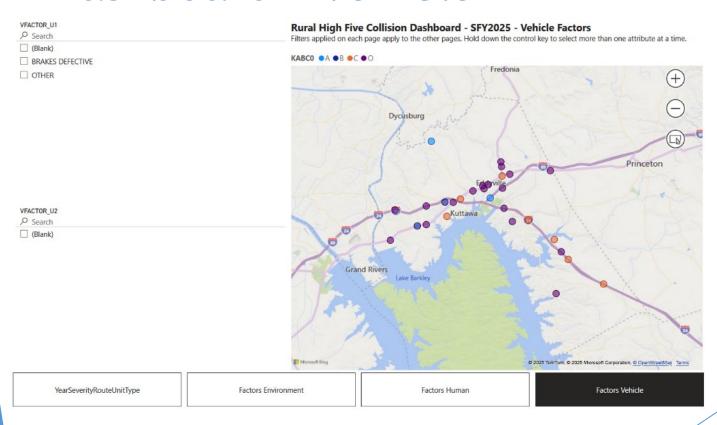


High Five - Grantee Tool Dashboard - Human





High Five - Grantee Tool Dashboard - Vehicle





How did we do?

- Community engagement and involvement was robust
- With our feedback from the Hi5 counties, KYTC Executive Management was involved
- Unofficially....





Why the success?

- Executive Management buy-in
- NHTSA support
- Team effort including partners
- Funding
- Long-term thinking...



What's Next? Version 3.0





Questions/Comments

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THANK YOU! high five

